Understanding the "PCMH" (Patient-Centered Medical Home) and the NCQA PPC-PCMH Recognition Process

# An Introduction for His Branches Board Members

Dr. Bill Morehouse - September 2010

## What is a PCMH?

A PCMH puts patients at the center of the health care system, and provides primary care that is "accessible, continuous, comprehensive, family-centered, coordinated, compassionate, and culturally effective."

(American Academy of Pediatrics)

# Joint Principles of the PCMH

- **\*** Adopted by AAFP, ACP, AAP, AOA:
  - Personal Physician
  - Physician Directed Medical Practice
  - Whole Person Orientation
  - Care is Coordinated and Integrated
  - Quality and Safety are Hallmarks
  - Enhanced Access
  - Payment Reform

## His Branches Mission and Vision

#### **#** Mission

 His Branches Inc. is a nonsectarian Christian ministry that seeks to bring hope, healing, and restoration to individuals, families, and entire neighborhoods.

#### 🗮 Vision

 His Branches is dedicated to the promotion and delivery of high quality medical, counseling, and collaborative services that bear witness to the real presence of the Kingdom of God and the transforming power of Jesus Christ by providing tangible solutions to the pervasive issues of social injustice and physical, spiritual, and social poverty in the Greater Rochester community...

### His Branches Goals

To develop Christ-centered collaborative health and wellness centers in underserved neighborhoods that will serve as catalysts for positive individual and social change.

- To provide high quality, faith-based family health care that is accessible and affordable.
- To offer preventive health/wellness education services that help clients learn how to stay healthy and reduce the risk of illness.
- To provide access to individual and family therapy and counseling services to restore personal and family wholeness.

## PCMH and GFM/JFM Growth

\* The principles of the PCMH align with our mission, vision, and strategic goal of developing patient-centered, "home-like" practices.

- PCMH provides a template to help us develop Policies and Procedures that will enable us to become more organized as a practice.
- PCMH is an important next step in our ongoing commitment to improving the quality of care for the benefit of all our patients.

# Rationale for Seeking and Obtaining PCMH Recognition

Both process and end result align with:

 HBI/GFM strategic plan for CHC licensure
 Policy & Procedure projects we've already started
 Comprehensive clinical services we already provide

 PCMH has been found to be associated with:

 Improvement in quality, equity, and staff/provider satisfaction
 Enhanced reimbursement from payers

Potential reduction in overall health care costs

### NCQA and the PCMH

NCQA has developed a set of standards and a 3-tiered recognition process (Physician Practice Connections – Patient-Centered Medical Home (PPC-PCMH) program) to assess the extent to which health care organizations are functioning as medical homes.

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#### Recognition is offered at three levels:

- Level 1 Basic
- Level 2 Intermediate
- Level 3 Advanced

# Overview of NCQA PPC-PCMH Recognition Program

Obtaining recognition via the PPC-PCMH program requires completing an application and providing adequate documentation to show evidence that specific processes and policies are in place and functioning effectively.

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- 9 standards, 7 of which contain "must-pass" elements
- 30 elements, 10 of which are "must-pass"
- Each element contains a series of factors upon which your final score will be based

# **PPC-PCMH Content and Scoring**

<ul> <li>Standard 1: Access and Communication</li> <li>A. Has written standards for patient access and patient communication**</li> <li>B. Uses data to show it meets its standards for patient access and communication**</li> </ul>		<ul> <li>Standard 5: Electronic Prescribing</li> <li>A. Uses electronic system to write prescriptions</li> <li>B. Has electronic prescription writer with safety checks</li> <li>C. Has electronic prescription writer with cost checks</li> </ul>	Pts 3 3 2
<ul> <li>Standard 2: Patient Tracking and Registry Functions</li> <li>A. Uses data system for basic patient information (mostly non-clinical data)</li> <li>B. Has clinical data system with clinical data in searchable data fields</li> <li>C. Uses the clinical data system</li> <li>D. Uses paper or electronic-based charting tools to</li> </ul>		Standard 6: Test Tracking A Tracks tests and identifies abnormal results systematically ** B. Uses electronic systems to order and retrieve tests and flag duplicate tests	8 Pts 7 6 13
<ul> <li>b. bises paper of electronic -based channing roots to organize clinical information**</li> <li>E. Uses data to identify important diagnoses and conditions in practice**</li> <li>F. Generates lists of patients and reminds patients and clinicians of services needed (population management)</li> </ul>	<b>6</b> <b>4</b> 3 21	Standard 7: Referral Tracking A. Tracks referrals using paper-based or electronic system** Standard 8: Performance Reporting and	PT 4 4 Pts
<ul> <li>Standard 3: Care Management</li> <li>A. Adopts and implements evidence-based guidelines for three conditions **</li> <li>B. Generates reminders about preventive services for clinicians</li> <li>C. Uses non-physician staff to manage patient care</li> <li>D. Conducts care management, including care plans, assessing progress, addressing barriers</li> <li>E. Coordinates care//follow-up for patients who receive care in inpatient and outpatient facilities</li> </ul>	Pts 3 4 3 5 5 20	<ul> <li>Improvement</li> <li>A. Measures clinical and/or service performance by physician or across the practice**</li> <li>B. Survey of patients' care experience</li> <li>C. Reports performance across the practice or by physician **</li> <li>D. Sets goals and takes action to improve performance</li> <li>E. Produces reports using standardized measures</li> <li>F. Transmits reports with standardized measures electronically to external entities</li> </ul>	3 3 3 2 1 15
Standard 4: Patient Self-Management Support A. Assesses language preference and other communication barriers B. Actively supports patient self-management**	Pts 2 <b>4</b> 6	Standard 9: Advanced Electronic Communications A. Availability of Interactive Website B. Electronic Patient Identification C. Electronic Care Management Support	Pts 1 2 1 4



# NCQA Scoring Methodology

Level	Points	Must-Pass Elements
Level 1	25-49	5 of 10, with a performance level of at least 50%
Level 2	50-74	10 of 10, with a performance level of at least 50%
Level 3	75-100	10 of 10, with a performance level of at least 50%

### Where we are now

PPC	ELEMENT	% PASSED	MUST PASS	PASS/FAIL	POINTS	MUST PASS	POINTS	MUST PASS	POINTS	]
PPC 1										1
	А	100	Y	Y Y	4	Y		Y		1
	В	50	Y	🏴 Ү	2.5	Y		Y		
PPC 2										
	А	75	N		1.5					
	В	100	N		3					1
	С	100	N		3					
	D	100	Y	🕨 Y	6	Y		Y		
	Е	100	Y	Y Y	4	Y		Y		1
	F	0	N	-	0					1
PPC 3										1
	А	0	Y	N	0	Y	1.5	Y	3	1
	В	0	N		0					1
	С	100	N		3					1
	D	100	N		5					1
	Е	100	N		5					1
PPC 4										1
	А	0	N		0					1
	В	50	Y	🏓 ү	2	Y		Y		1
PPC 5	-		-		_					1
	А	100	N		3					1
	B	20	N		0.75			·		1
	c	75	N		1.5			·		1
PPC 6		13			1.5			·		1
	А	0	Y	N	0	Y	3.5	Y	7	1
	B	100	N		6	-	5.5		,	1
PPC 7	5	100								1
ne,	А	50	Y	р ү	2	Y	2	Y	4	1
PPC 8	A	00	1	-	2	1	2	1	+	+
rrco	А	0	Y	N	0	Y	1.5	Y	3	+
	B	0	N	14	0	-	1.5	1	,	ALTERNATIVE
	C	0	Y	N	0	Y	1.5	Y	3	POINT
	D	0	I N	N1	0	1	1.5	1	3	OPTION
	E	0	N		0				2	TO
	F	0	N		0					OBTAINING
PPC 9	r	v	IN		v					LEVEL 3
rrc y		0	N		0			-		LEVELS
	A		N		0			-		2
	B	0	N		0			-		2
	-	0	N	( D.) ( ( D.)	0	10		10		1
		TS OF 10 MUST PA		6 PASSED	60.05	10	0	10	75	71
101	TAL POINTS OUT	OF 100 POINTS AT	TAINABLE	I	52.25		62		75	75
CURRENT LEVEL ONE PCMH				LEVEL 2 GOAL LEVEL 3 GOAL		L				
						4 ELEMENTS TO F	ASS GAP	4 ELEMENTS TO I	PASS GAP	
						9.75 POINT GAP		22.75 POINT GAP		

## **Goals in Seeking Recognition**

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# Identify what we're currently doing Establish work groups and set a timetable Get organized with clear Level 1 Policies & Procedures # Identify Level 2 goals that we can agree on Develop Level 2 Policies & Procedures Document performance, seek NCQA recognition Develop GFM/JFM as state-of-the-art offices Patients are confident that their needs are being met Staff are supported and secure in their callings We're growing together as an entire ministry as we move toward Level 3 recognition

## **Timeline and Approach**

Develop a PCMH leadership group with members representing providers, front office, nursing, and IT/practice management

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- Allocate protected time weekly for leadership to to meet with other team members to carry out project-related work
- Document Level 1 compliance in first 3 months and complete requirements for Level 2 recognition within 9 months

## What will it take?

Active WRM involvement, plus freeing Stacey and Michelle up 4-8 hours a week = additional overhead of about \$1000/month

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- Sustain 4 working teams Providers, Front Office, Nursing, IT with designated tasks
- Work with Monroe Plan team support, seek counsel from other local offices (Bayer, etc.)
- Clear up outstanding bill with HST, get upgrade package, and obtain their software support and PCMH expertise

### **PCMH: Return on Investment**

Documents what we're doing now in written Policies & Procedures that will satisfy both PCMH and Article 28 requirements

- Stimulates mutual problem-solving to design new and better systems for handling both patient and staff problems and concerns
- Helps staff develop godly pride in working in well-organized, contemporary, caring, and compassionate ministries of healing
- Qualifies us for higher reimbursement rates

Potential Reimbursement for PCMH - Incentive Payments in our Region \_ \_\_ \_\_ \_\_ \_\_ \_\_ \_\_ \_\_ \_\_ \_\_ -<u>ė</u>- -- -<u>ė</u>-\* NY Medicaid fee-for-service payment increases • \$5.50 for Level 1 \$11.25 for Level 2 \$16.75 for Level 3 Managed Care, Family Health Plus increases Plans receive \$2/\$4/\$6 PMPM for Levels 1/2/3 Payments must go to recognized practices; cannot be retained by Plans or rolled over to subsequent year Plans will provide details on payout method Commercial: Excellus/MVP/Aetna following suit

## **Next Steps**

- # 4 teams have been established with designated leaders and assigned tasks
- Teams are meeting weekly for 1 hour and will be working in between
- Staff meetings planned for twice a month to discuss and review progress, set goals
- Continue active Monroe Plan involvement
- Seek additional development funding
- Submit application to NCQH prior to January 1<sup>st</sup>